

Special Issue: Leadership

THE MARGARET CHASE SMITH ESSAY

A Life Committed to
Leadership: Life Lessons
from Margaret Chase Smith
and Outcomes That
Would Please Her

by Linda Cross Godfrey 7

Why Leadership Matters

by Susan J. Hunter 11

FEATURES

Introduction

by Linda Silka 6

Incubating Leaders in Maine

by Joseph W. McDonnell 13

Building the Next Generation of Maine Leaders: Learning from the Leadership of Mary Cathcart

by Linda Silka 18

COMMENTARY

Merton G. Henry: A Legacy of Leadership

by David Richards 20

ENACT-ing Leadership at the State Level: A National Educational Network for Engaged Citizenship in State Legislatures

by Robert W. Glover, Kathleen Cole, and Katharine Owens . . . 22

Leadership, Inside and Out

by Deirdre McCarthy Gallagher and Joseph Shaffner 27

COMMENTARY

Teamwork Is the New Leadership

by David D. Hart 30

COMMENTARY

Leadership as Partnership

by Karen Hutchins Bieluch 34

The Adaptive Challenges of Leadership in Maine Schools

by Richard Ackerman, Ian Mette, and Catharine Biddle 36

COMMENTARY

Developing Leadership Pipelines in Maine School Districts: Lessons Learned from a School-University Partnership

by Ian M. Mette and Betsy Webb 44

The Power of Invitation: Teacher Leaders as Agents of Change

by Bill Zoellick, Molly Meserve Auclair, and Sarah L. Kirn 46

Investing in Teachers' Leadership Capacity: A Model from STEM Education

by Susan R. McKay, Laura A. Millay, Erika Allison, Elizabeth ByersSmall, Michael C. Wittmann, Mickie Flores, Jim Fratini, Bob Kumpa, Cynthia Lambert, Laura Matthews, Eric Pandiscio, and Michelle K. Smith 54

COMMENTARY

Hidden in Plain Sight: Making Maine's Science Leadership Visible

by Kate Dickerson 64

COMMENTARY

Leading by Example

by Yellow Light Breen, Jennifer Hutchins, and Marcia Sharp 67

Our Path: Empower Maine Women Network and Leadership

by Mufalo Chitam, Parivash Rohani, Laura de Does, Ghomri Rostampour, Oyinloluwa Fasehun, Bethany Smart, and Jan Morrill 68

A Positive Change Trinity: Lean, Servant Leadership, and Maine

by William I. Maxwell and Joyce T. Gibson 72

Injecting New Workforce Leaders in Tourism, Hospitality, and Environmental Science: A Community-Engaged Learning and Immersion Class

by Tracy S. Michaud and Robert M. Sanford 79

The Importance of Leadership: Insights from Major Business Leaders in Maine

by Linda Silka 86

Collaborative Leadership Is Key for Maine's Forest Products Industry

by Brooke Hafford MacDonald, Lydia Horne, Sandra De Urioste-Stone, Jane Haskell, and Aaron Weiskittel 90